

SOUTH GLOUCESTERSHIRE SAFER & STRONGER COMMUNITIES STRATEGIC PARTNERSHIP DELIVERY PLAN 2019/20

Introduction

1. This Delivery Plan describes how the Safer and Stronger Communities Strategic Partnership, and the individual organisations that make up the Partnership, work together to reduce crime and disorder and combat factors which contribute to crime and disorder in South Gloucestershire.

South Gloucestershire

2. South Gloucestershire covers 53,665 hectares and is one of the largest unified local authorities in the UK. The population is estimated to be 279,000 at the mid-year point of 2018. Trends indicate that the population could approach nearly 300,000 by the year 2025.
3. The age structure of the district's population is closely aligned with the national (England) average, with a slightly lower proportion of residents in the 20-39 age group and a slightly higher proportion in the 40-54 and 70-84 age groups. According to the last Census in 2011 5% of the population were of Black and Minority Ethnic (BAME) origin.
4. In the main South Gloucestershire is an area dominated by middle-income families with areas of relative affluence and deprivation, with vibrant towns and parishes and a good range of community infrastructure in place. Sixty percent of residents live in urban fringe suburbs, the remainder either in rural villages or small market towns. Alongside areas of relative prosperity, there are areas defined as priority neighbourhoods. These are Kingswood, Staple Hill, Cadbury Heath, Patchway and West Yate/Dodington.
5. We are the location for prestigious educational facilities (University of the West of England) and a number of high added value industries in aeronautics, ICT, defence and consumer durables.
6. In January 2018 79.4% of South Gloucestershire's 'working age' population (those aged 16-64 years) were in employment. This is higher than the national average of 76%. The local unemployment rate of 3.1% is considerably lower than the national rate of 4.1%.
7. The median annual earnings for residents working full-time was estimated to be £30,720 bettering the national figure of £29,869.
8. The median house price in South Gloucestershire is estimated to be £265,000 which is considerably higher than the England average (£235,995).
9. In January 2018 5.2% South Gloucestershire residents of working age were claiming key out-of-work benefits, which is similar to the same period the previous year. This rate was considerably below the national rate of 8.1%.
10. Just under 5,000 children (10.1% of those under 16 years of age) live in low-income families – considerably lower than the national average (16.8%)



11. In 2017, 40.8% of South Gloucestershire's working aged residents had achieved the equivalent of NVQ Level 4 or above – the highest rate ever recorded. Educational outcomes for young people from South Gloucestershire fall below both the South-West and national averages.
12. Alongside the areas of relative prosperity there are pockets of deprivation in terms of:
 - Income
 - Employment
 - Education Skills & Training
 - Crime
 - Health & Disability
 - Living Environment
 - Barriers to Housing & Services
13. These pockets are in areas we define as Priority Neighbourhoods: Patchway, Kingswood, Staple Hill, Cadbury Heath and west Yate/Dodington. Rural parts of the district also have particular challenges of rural isolation with access to services and transport being particular challenges.

Crime

14. Crime fell in South Gloucestershire in the 12 months to the end September 2018, which contradicts the national trend.
15. In 2017/18 the total rate of recorded crime in South Gloucestershire was 61.2 crimes per 1,000 residents. This is lower than rate for Avon and Somerset as a whole (81.6 offences per 1,000), the South West (66.6 offences per 1,000) and England and Wales (83.4 offences per 1,000).
16. Figures for violence with injury in 2017/18 similarly show South Gloucestershire results (4.3 offences per 1,000 population) Significantly below the comparative rates for Avon and Somerset (7.2 per 1,000), the South-West (7.7 per 1,000) and England as a whole (8.8 per 1,000).
17. Levels of criminal damage and arson were also lower in South Gloucestershire (8.6 offences per 1,000 population) than in Avon and Somerset as a whole (9.5 per 1,000), the South-West (8.8 per 1,000) and England as a whole (10.1 per 1,000) during 206/17.
18. For serious acquisitive crime the South Gloucestershire rate of 5.5 per 1,000 population again bettered that for Avon and Somerset (6.9.0 per 1,000)

Priorities

19. Overarching strategic priorities for the Safer and Stronger Communities Strategic Partnership and its work are laid out in the Safer and Stronger South Gloucestershire Plan. This document also comprises the Local Police and Crime Plan. It establishes three priorities:
 - Priority 1: Protecting people from harm
 - Priority 2: Strengthen and improve your local community
 - Priority 3: Working together effectively

20. Following a Strategic Assessment of Crime and Disorder carried out in late 2018, the South Gloucestershire crime and disorder priorities for 2019/20 are
 - Child Sex Abuse
 - Serious Sexual Offences
 - Drugs
 - Drugs other than cannabis
 - Domestic Abuse
 - Serious Organised Crime
 - Anti Social Behaviour
 - Modern Slavery
21. The Strategic Partnership also expressed concern over potential increases in hate crime and community tension as a result of national and international events and will maintain this as an area of focus during 2019/20.
22. Action in response to these priorities has been included in the overall Action Plan for the Strategic Partnership. In recognition of the links between drugs; serious organised crime; serious violence and Anti-Social Behaviour these will be addressed through an overarching focus on county lines, cuckooing, and related crimes during 2019/20. This will form the main focus of the Strategic Partnership's Action Plan during the year. Other priorities will be dealt with, largely by continuing existing programmes, or through single agency work.

Working together to address Priorities

23. Work to address the agreed priorities is co-ordinated by the Safer and Stronger Communities Strategic Partnership which establishes the strategic direction; co-ordinates and helps deliver actions that support the development of safer and stronger communities within South Gloucestershire.
24. The following bodies make up the Safer and Stronger Communities Strategic Partnership:
 - BGSW CRC
 - Community Engagement Forums
 - CVS South Gloucestershire
 - Fire and Rescue Service
 - National Probation Service
 - NHS Bristol North Somerset & South Gloucestershire CCG
 - Office of the Police and Crime Commissioner
 - Over 50s Forum
 - Partnership Networks in Priority Neighbourhoods
 - Police
 - Public Health
 - Social Landlords
 - South Gloucestershire Council
 - South Gloucestershire Race Equality Network
 - Town and Parish Councils Forum

25. The Safer and Stronger Communities Strategic Partnership meets at least 3 times a year with additional meetings arranged if necessary as agreed by Members.
26. The Partnership exerts influence rather than making executive decisions or exercising executive authority over constituent partner organisations. The partnership and Partnership Sub –Groups do not have the power to make decisions that bind member organisations. Conclusions and decisions are therefore reached by consensus. Conclusions reached are referred to the relevant partner organisations for consideration and decision with outcomes will be reported back to the Partnership.
27. The Partnership seeks to concentrate on working at a strategic level but needs robust processes which focus on effective operational delivery of the actions needed to achieve the Partnership’s objectives. The Safer and Stronger Communities Strategic Partnership is therefore supported by a Senior Officer Group which drives the tactical decisions and activity to achieve the Strategic Partnership’s objectives and priorities.

Monitoring Implementation of the Safer and Stronger South Gloucestershire Plan

28. The Safer and Stronger Communities Strategic Partnership has agreed a number of Performance Measures where results are regularly reviewed in order to evaluate the extent to which actions are improving outcomes for residents of South Gloucestershire. In assessing these results the Partnership is mindful that performance measures should not be used to drive behaviour which is not in the best interest of our residents.
29. By using a relatively small number of performance measures, the Safer and Stronger Communities Strategic Partnership is able to maintain focus on the key areas where it wishes to make improvements.
30. Results for these strategic indicators are reported to the Strategic Partnership every 6 months.

Resources

31. It is left to individual organisations to determine the level of resources they commit to the work of the Safer and Stronger Communities Strategic Partnership.
32. The Strategic Partnership has received £92,680 from the Police and Crime Commissioner in the form of a Police and Crime Grant, with which to support delivery of activities to address local priorities.
33. The Police and Crime Grant for 2019/20 has been allocated in the following way, with South Gloucestershire Council contributing £300 to secure the agreed level of service.

.Priority	Project	Amount
Anti-Social Behaviour	<p>Victim Support service working with victims of Anti-Social Behaviour. This project provides:</p> <ul style="list-style-type: none"> • Drop in services for victims affected by ASB in key hotspots. • Support for victims to self-refer to other services when they meet the criteria for support through other services, or direct where they fall outside criteria for other services. • Support and advocacy for victims in the community trigger process where appropriate <p>The service supports 60 high-risk victims a year and achieves good outcomes for them as indicated by the satisfaction of victims with the service received.</p>	£25,000
Domestic Abuse	<p>Towards Freedom programme operated by Next Link.</p> <p>This programme involves group work to support women who have experienced or are experiencing domestic abuse. The programme runs in Kingswood and in Patchway matching Domestic Violence hotspots.</p> <p>The service works with some 200 victims of domestic abuse per annum. Over 85% of clients report reduced risk of domestic abuse, and that their social and health needs have been improved, as a result of the course.</p>	£20,705
	<p>Independent Domestic Violence Advisor working for Next Link</p> <p>The CAADA trained IDVA specialises in victims from BAME backgrounds and in complex cases, working with 60 complex cases a year, of whom 75% report positive outcomes from the service.</p>	£19,275
Drug offences	<p>Youth Offending Team, South Gloucestershire Council.</p> <p>This money funds a substance abuse service working with young offenders. Drug abuse plays a significant role in the behaviour of young offenders and helping them stop using drugs is a proven pathway to reducing the frequency and severity of their offending. Some 65 young people a year successfully complete the programme.</p>	£28,000
TOTAL		£92,980

Action Plan 2019/20

34. Inevitably, in planning actions to addressing the crime priorities for 2019/20, attention is drawn to the areas we intend to develop. It is important to also maintain those effective processes which are already in place, even though these are not individually listed in this plan.
35. This will be the third year of implementation of the Safer and Stronger South Gloucestershire Plan 2017-2021. Several the objectives set out in that Plan have already been achieved. Objectives that have been achieved are shaded in the following Action Plan to maintain oversight of the full programme set through the Safer and Stronger South Gloucestershire Plan.

Objective	Update on 2018/19 Actions	Actions 2019/20
Priority 1: Protecting people from harm		
Extend support for victims of Domestic Violence and Abuse to provide specialist provision for male and LGBTQ victims.	Service extended in 2017/18	No further action
Support the introduction of a Multi-Agency Safeguarding Hub (MASH) in South Gloucestershire	Currently in early stages of operation	Monitor ongoing implementation
Implement plans to improve effectiveness of Multi-Agency Risk Assessment Conference for vulnerable victims of domestic abuse	Locally managed MARAC is due to be operating from April 2019	Continue to monitor developments
Support victims of serious sexual assault and of domestic abuse	More detailed information on prevalence and level of CSE in South Gloucestershire was included in the Strategic Assessment of Crime and Disorder. Barnardos presented to the SSCSP on the BASE project in March 2019	Support Kinergy and SARSAS to obtain funding in order to reduce waiting lists for treatment
		Request the council's Scrutiny Commission to carry out a review of services relating to serious sexual assault and child sexual exploitation, and to provide support for such a review.
		Work with Barnardo's and other colleagues to explore support for children subject to and at risk of a range of different forms of exploitation

Objective	Update on 2018/19 Actions	Actions 2019/20
		<p>This is a priority for 2019/20.</p> <p>Continue supporting Safeguarding services in their work on CSE.</p>
	<p>An integrated Domestic Abuse Strategy was adopted during the year.</p> <p>Operation of, and links to, Partnership Against Domestic Abuse were reviewed to ensure delivery is efficient and effective.</p>	<p>This is a priority for 2019/20</p> <p>The SSCSP has allocated £39,980 to support victims.</p> <p>Development plans for (a) Communications (b) Enforcement and Perpetrator programmes will be implemented during the year.</p>
<p>Tackle offenders that commit crimes against vulnerable people</p>	<p>Serious Organised Crime Disruption Panel continues to co-ordinate a multi-agency response to Organised Crime.</p> <p>Communication and presentations to improve public awareness of Rogue Trading and Mass Marketing Fraud, and to reduce likelihood of residents falling victim to it were carried out in 2018/19 including</p> <ul style="list-style-type: none"> • 8 talks to social services and occupational therapists teams, community based care services, Community Engagement Forums, Active Ageing team, Older Peoples Programme Group, Carers Support Centre meetings, Over 50s Group • 2 Workshops at the Safeguarding Adults Conference • Information stands at 7 events including Over 50s conference, Wellbeing Fair, Natwest Scams Awareness events, Community Engagement Forums, Get Safe Online event and Avon & Somerset Police Safety event) • 8 rogue trader patrol days 	<p>This is a priority for 2019/20.</p> <p>A comprehensive project focussing on county lines, cuckooing, and related crimes will be implemented during the year.</p>

Objective	Update on 2018/19 Actions	Actions 2019/20
	<ul style="list-style-type: none"> • 4 days of patrols both with and without Police • 75 Scam referral visits were carried out • 4 Call blockers and another 2 gifted to vulnerable victims. 	
Identify areas that require additional resources to address deprivation and develop and implement targeted plans to reduce inequalities	Results of Council review of inequality that impacts within communities and new programme of work presented to the Strategic Partnership March 2019.	Review the emergent WECA Local Industrial Strategy and evidence base insofar as it applies to inequalities in South Gloucestershire.
		Consider the Public Health assessment of inequalities determining health.
		Contribute to a review of inequality data.
		Consider results of any Inequality Data enquiry and propose actions as required.
Priority 2 – Strengthen and improve your local community		
Develop and implement a comprehensive and integrated programme to improve community cohesion	Communication strategy and key messages agreed by faith leaders and the leader of South Gloucestershire Council was created and tested.	Maintain and review operational processes in response to changing needs.
	Deliver equalities and <i>Prevent</i> awareness training and deliver training to at least 6 groups in 2 higher-risk neighbourhoods	This work remains ongoing
	Safe space conversations with one community body to understand their ideas and concerns regarding community cohesion.	Hold 24 safe space conversations in 19-20 reaching different communities including Muslim community members.
	"Welcome to" Patchway video released.	No further target
	Faith project which helps people understand different faiths held in Patchway. 2 celebration events held in Patchway and Filton.	Event to take place in Kingswood.

Objective	Update on 2018/19 Actions	Actions 2019/20
	Successful delivery of the Anti-Hate Crime Ambassadors Project with 3 secondary schools and 9 primary schools	Develop an offer for young people in SG to support cohesion including a coherent offer to schools for equality and diversity work
		Work with schools to improve reporting on hate incidents.
	Hate crime and tension monitoring processes were reviewed and revised process implemented during 2018/19	Report to the SSCSP on hate crime results June 2019
Review the operation and impact of Community Engagement Forums	Publication of an engagement statement for local communities not achieved.	Publish an engagement statement for local communities by end 2019
Improve the effectiveness of taxi marshals in responding to late night trouble in Kingswood and Chipping Sodbury.	Achieved 2017/18. Service re-procured and CCTV monitoring introduced.	No further target
Develop and implement plans for our key hot spot areas	Plan for Chipping Sodbury achieved November/December 2017. Plans for Downend implemented 2018/19 and have proved successful	SOG will now meet to review hot spots on a regular basis.
		Report on geographic targeted approach to be presented to the SSCSP June 2019.
Implement a multi-agency night time economy project to target problem locations associated with licensed premises	Night Time Economy operations achieved in Kingswood and Chipping Sodbury during 2018/19.	No further target
Conduct targeted operations to utilise the surveillance ability of the council's community safety CCTV network to tackle ASB hotspot	Operational procedures between the Council; Police and Bristol City Council Operations Centre to increase the use of CCTV were agreed and implemented to tackle hotspot areas for ASB, Crime and disorder, including those that are linked to the night time economy.	No further target
Use new ASB Tools and Powers to tackle a range of issues of community nuisance.	Achieved 2016/17. Implementation is ongoing, and this is now 'Business as Usual'.	No further target

Objective	Update on 2018/19 Actions	Actions 2019/20
Support vulnerable victims of ASB		<p>This is a priority for 2019/20</p> <p>The SSCSP has allocated £25,000 to support victims during the year.</p>
Agree and implement a multi-agency response to the issue of flygrazing	Protocol for responding to Flygrazing agreed during 2018	No further target
Priority 3 – Working together effectively		
Increase insight of the SSCSP and other agencies into work that contributes to the safety and strength of local communities such as Safeguarding, Youth Offending Management, and areas of work around Child Exploitation, and Mental health	<p>Domestic Homicide Review procedure was reviewed and updated October 2018.</p> <p>Analysis of one of these topics presented at all meetings of the Strategic Partnership in 2018/19.</p> <p>Both Safeguarding Boards and Health & Wellbeing Board attended SSCSP development day.</p>	<p>The operating requirements for Safeguarding Boards will change in 2019/20.</p> <p>The SSCSP will work with the Safeguarding Boards to integrate and streamline operational delivery in order to improve results and efficiency.</p>
Improve practical and working links with other partnerships leading work in areas such as Safeguarding, Youth Offending management, Child Sexual Exploitation, and modern slavery in order to improve the effectiveness of our joint response to both victims and perpetrators	Practical working links reviewed during 2017/18 and changes implemented including council Safeguarding Service Manager becoming member of SSCSP SOG, and joint Council policy to address modern slavery.	<p>Decision on the future remit and relationship of the SSCSP; Safeguarding Boards; and the Health & Wellbeing Board to be taken by end March 2020.</p>
Map and understand the role and responsibilities of different bodies which deliver work that results in safer and stronger South Gloucestershire communities.	Revised mapping of responsibilities for responding to Domestic Abuse agreed October 2018.	
Undertake a benchmark assessment of partnership maturity in the first six months of 2017-18 using a proven maturity method then develop and implement plans to improve effectiveness in response to the results of this assessment	<p>Benchmark completed 2017/18. Action plan agreed and implementation monitored on ongoing basis.</p> <p>Exercise to be repeated 2020/21</p>	No further target at this stage.

Objective	Update on 2018/19 Actions	Actions 2019/20
Make the Partnership representative of the community it serves	Place on the Strategic Partnership taken up by the Race Equality Network June 2017.	No further target at this stage.
Introduce Risk Management processes to more objectively direct prioritisation and the allocation of resources and effort	Achieved 2017/18. MORILE (Management of Risk Assessment in Law Enforcement) risk management process used to establish through the Strategic Assessment of Crime and Disorder, and to prioritise allocation of the Police and Crime Fund.	No further target at this stage.
Reduce re-offending levels		a) Take up place on the Avon and Somerset Reducing Reoffending Board. b) Establish local Board to reduce reoffending

Performance Measures

36. The following are the performance measures used to monitor achievement of the Strategic Partnership's priorities and objectives.

Measure
Priority 1: Protecting people from harm
Satisfaction of vulnerable victims with the handling of their cases
Repeat victimisation rate following a Multi-Agency Risk Assessment Conference for vulnerable victims of domestic abuse
Number of Neighbourhoods in the worst 20% nationally as measured through the Indices of Multiple Deprivation.
Number of instances where LSOAs in priority neighbourhoods score in the worst 20% nationally in deprivation indices.
Priority 2 – Strengthen and improve your local community
% residents who think there is a problem with people not treating each other with respect and consideration in their local area.
% residents who feel their area is a place where people from different backgrounds can get on well together.
Total recorded crimes per 1,000 population
% residents who agree Police and other public services are successfully dealing with crime and anti-social behaviour in the local area
% residents feeling safe outside in the local area

Measure
Victim satisfaction with the handling of cases
% residents who feel anti-social behaviour is a problem in their area
Victim satisfaction with handling of ASB cases
% cases where positive outcomes are achieved for victims
Recorded incidents of criminal damage per 1,000 population
Serious acquisitive crimes per 1,000 population
Reoffending rate
Violence with injury per 1,000 population
People contributing time to their community through local VCSE sector
Proportion of residents who report they are happy with aspects of community participation in their local area
Proportion of residents who report they are happy with aspects of health and wellbeing in their local area
Priority 3 – Working together effectively
Amount bought in from external sources to deliver SSCSP objectives

Performance Targets

37. The following logic is used by the Strategic Partnership for Performance Measure Targets:

- a) Taking account of the impact of continuing financial pressures and increasing demand on public sector organisations, the target for perception measures is to match the results for 2018/19.
- b) For crime levels the target is to better the averages reported for Avon and Somerset; the South West; and all England and Wales.
- c) Following the changes in MARAC operation, results for the repeat victimisation rate following a MARAC review, the same logic (comparison of results to those reported for Avon and Somerset; the South West; and all England and Wales) will be used for 2019/20.